SANTA YNEZ COMMUNITY SERVICES DISTRICT MEMORANDUM

To:

Board of Directors

From:

Wendy Berry, Secretary/Treasurer

Date/Time:

May 18, 2022

Subject:

FY 22-23 Draft Budget Review and Discussion

Recommendation

Review, discuss and direct staff to notice the public hearing and bring back the final budget for adoption at the June meeting.

<u>Policy Implications</u>: California government Code §61110 requires the Board adopt an annual (or biennial budget) before September 1. The Code also requires the Board to hold a public hearing and publish a notice at least two weeks before the hearing in a newspaper of general circulation.

Resolution 11-05 was adopted by your Board June 15, 2011 and states the preliminary budget will be prepared in May of each year and reviewed by the Finance Committee and the final budget will be presented at the June meeting each year.

Alternatives Considered: None

Discussion:

The draft budget for FY 22/23 is attached for review, discussion, and recommendation. The District budget year covers the period of July 1 through June 30 of each year. The sewer fees collected from the district customer are the primary source of revenue for the district.

The draft budget includes the following information:

- Proposed draft budget for FY 22/23
- Adopted budget/Actual income / expense from FY 20/21 -21/22

The Finance Committee reviewed the draft budget and 10-year Capital Improvement Plan (CIP) on March 29, 2022 and directed no changes. The committee recommended staff prioritize the force main bracing improvement project.

In accordance with the rate study adopted by your Board at it's March 17, 2021 meeting. Budgeted sewer fees will reflect a 4.25% increase for this coming fiscal year. The 2021 rate study covers FY 2021-22 through FY 2025-26.

The current sewer rate is \$76.67/month per single family dwelling (SFD). The SFD category applies to the majority of the district customers. On July 1, 2022, this rate will change to \$79.93/month for FY 22/23.

The District remains financially stable with the ability fund small projects without financing and plan for future projects. By keeping sewer rates in sync with increasing cost of services, the District can better plan and avoid large rate increases.

The unknown factors within the budget for the next fiscal year include:

- How much staff time will be spent at the Chumash Wastewater Treatment Plant. The Tribe reimburses the District for staff time spent at the WWTP. As of March 2022, the average employee time spent at the plant was 15% which is a significant decrease from prior years.
- Solvang WWTP upgrade actual costs. The City of Solvang has finished the first
 phase of the upgrade and will be going to their council for direction on the next
 phases and their capital improvement projects.

The total FY 22-23 revenue projected in the draft budget is \$1,892,949.00 for an overall increase of 2%. The increase in revenue stems from the sewer fee increase, property tax revenue increase, an increase in Chumash reservation operations and a decrease in interest revenue, a decrease in Chumash WWTP operations and a decrease in residents connecting to the District's sewer system.

The total FY 22/23 expenses projected in the draft budget is \$1,623,150.00 for an increase of 8.6%. The increase stems from an increase for the General Manager salary, from staff working less at the Chumash WWTP, increase in computer operations for new accounting software, and increase in consultant fees.

Draft Budget Summary

The operating budget totals \$1,623,150.00

Administration	\$283,600.00
Building	\$ 14,200.00
Operations	\$912,750.00
WWTP	\$358,400.00
Reservation	\$ 52,000.00
Street Lights	\$ 2,200.00

Income Categories

1. Sewer Revenue. The estimated sewer fee revenue for FY 22/23 that will be placed on the tax roll is \$1,258,000.00 which is 67% of the total estimated revenue.

- **2. Non-Operating Income**. Property tax should be approximately \$200,000 or 95% of the non-operating income. Total interest revenue is estimated at \$11,225 based on the year to date actual of \$10,287.00. The projected non-operating revenue is \$211,225.00.
- **3. Contract Agencies.** It is estimated the Chumash WWTP revenue will be \$358,400.00 and the Tribe be \$52,000.00. The estimated revenue for the WWTP and Tribe are based on actual expenses from the previous year. Total projected revenue for FY 22/23 is \$410,400.00, a 4.6% decrease from FY 21/22 budget.

The District gets reimbursed for all expenses charged to the Chumash WWTP and Tribe. The overhead contribution is a fee to the Chumash WWTP and Tribe based on certain line items in the District's budget such as, office supplies and office machines. The District charges an administration fee of 10% to the Tribe and 5% to the Chumash WWTP. The total admin fee is based on the total expense the District pays for operation of the Chumash WWTP and Tribe collection system.

Expense Categories

This final draft of the budget has operating expenses (less capital) increase of \$129,155.00 or 9% when compared to the 21/22 actual to date. The increase in expenses is attributed to an increase in salaries, consultant fees, utilities, and repair and maintenance.

- 1. **Personnel Cost.** Current staff level of six full-time employees remains in the budget. There is no change to the current benefits for the employees. A 5% increase in salaries in included as a projection for budgeting purposes.
- 2. **Operations Expenses**. There are a few increases within this section for the following purposes:
 - Salaries district staff is spending less time at the Chumash WWTP and more time at district facilities and hiring a new general manager at an increased salary.
 - Utilities Increase in actual utility costs for gas and electric.
 - Computer Operations increase from the new accounting software annual maintenance.
 - Professional Fees increase in fees to cover the voting by district which includes consultant fees and legal fees.
 - Printing and Publication for vote by district and general outreach.
- 3. **General and Administrative**. Projected to increase 8% from salaries for a new general manager and computer operations for software maintenance.
- 4. **Debt.** The District owes \$1.3 million for the Horizon Drive Line.
- 5. **Transfer to Reserves.** A transfer of \$269,799.00 from revenue/expense to reserves is projected.

Capital Projects

The General Manager, Secretary/Treasurer, Operations Supervisor manage the capital projects.

The capital projects outlined below were taken from the recent Capital Improvement Program (CIP) lists.

A summary of major projects next year are as follows:

- \$150,000 for the Solvang WWTP upgrade design consultant. This is subject to change as the City of Solvang is in their budget review process.
- \$85,000 to replace the 2004 truck. This truck is used to pull the jetter and is not 4-wheel drive. 4-wheel drive is needed to get to some of the sewer manholes and sewer lines.
- \$85,000 for sewer line rehabilitation.
- \$200,000 force main bracing project.
- \$50,000 to replace the sewer inspection camera and recording equipment.
- \$50,000 for manhole cover replacements.

Total Capital Improvement cost budgeted for FY 22/23 is \$620,000.00.

Attachment: Draft 2022/2023 Budget 10-Year CIP for 2022/2023 05/13/22 15:36:13

SANTA YNEZ COMMUNITY SERVICES DISTRICT Revenue Budget Report -- MultiYear Actuals For the Year: 2022 - 2023

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53 Sewer										
Account	18-19	Act 19-20	uals 20-21	21-22		Rec.	Prelim. Budget 22-23	Budget Change 22-23	Final Budget 22-23	% Old Budget 22-23
42000 TAX REVENUE 42100 Property Tax Revenue			197,017	196,793	185,000	106%	200,000		200,000	108%
Group:			197,017	196,793	185,000	106%	200,000	0	200,000	108%
43000 SEWER FEES 43100 Sewer Extension Fee Proj			39,555	13,185	0	***%			0	0%
43101 Horizon Drive Capacity				115,848	0	***%			0	0%
43102 Hwy 246 Undercrossing				1,308	0	***%			0	0%
43110 Capacity Fees			85,549	469,833	12,600	***%	9,000		9,000	71%
43200 WWTP Monthly Charge			438,808	297,099	356,200	83%	328,400		328,400	92%
43210 WWTP Admin Fee			21,048	15,403	15,000	103%	15,000		15,000	100%
43215 WWTP Overhead					15,000	0%	15,000		15,000	100%
43220 Tribe Administrative Fee			5,158	3,162	4,000	79%	3,000		3,000	75%
43221 Tribe Overhead					3,000	0%	3,000		3,000	100%
43230 Tribe Monthly Charge			51,584	37,101	37,000	100%	46,000		46,000	124%
43240 Buy-In Fee			7,929	6,924	4,000	173%	1,900		1,900	48%
43300 Sewer Benefit Fees			38,864	38,691	38,000	102%	38,000		38,000	100%
43400 Sewer Service Fees			1,217,750	1,197,235	1,160,000	103%	1,220,000		1,220,000	105%
43500 Plan Check Fees			1,861	2,590	0	***\$	175		175	****
43600 Inspection Fees			1,380	1,380	230	600%	115		115	50%
43605 Board Room Rental				160	0	***\$	200		200	****
43800 New Construction/Laterals			450		0	0%			0	0%
43900 Installment Plan			1,781	1,933	1,782	108%	1,934		1,934	109%
Group:			1,911,717	2,201,852	1,646,812	134%	1,681,724	0	1,681,724	102%

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SANTA YNEZ COMMUNITY SERVICES DISTRICT Revenue Budget Report -- MultiYear Actuals For the Year: 2022 - 2023

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		not	uals		Current	g Dog		Budget	Final Budget	% Old Budget
Account	18-19	19-20					22-23		22-23	22-23
47000 INTEREST										
47100 Interest Local Agency			176	307	0	****	150		150	*****
47110 Interest Money Market -			338	26	0	***\$	75		75	*****
47120 Interest County Santa			541	190	0	***%	1,000		1,000	*****
47130 Interest Mechanics			6	1	0	*** %			0	0%
47140 Interest Five Star Bank			21,787	9,763	20,000	49%	10,000		10,000	50%
Group:			22,848	10,287	20,000	51%	11,225	0	11,225	56%
48000 OTHER REVENUE										
48800 G.O. Bond Income			31	4	0	***%			0	0%
Group:			31	4	0	***8	0	0	0	0%
49000 MISC REVENUE										
49705 Reimbursed Expenses			5,043	894	0	***\$			0	0%
49999 Misc.Cash & Checks			125	1,241	0	***%			0	0%
Group:			5,168	2,135	0	***\$	0	0	0	0%
Fund:			2,136,781	2,411,071	1,851,812	130%	1,892,949	0	1,892,949	102%
Grand Total:			2,136,781	2,411,071	1,851,81	2	1,892,949	0	1,892,949	9

SANTA YNEZ COMMUNITY SERVICES DISTRICT Expenditure Budget Report -- MultiYear Actuals For the Year: 2022 - 2023

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33 Bewe			Actu	nals		Current		Prelim. Budget	Budget Changes	Final Budget	% Old Budget
Account		18-19	19-20	20-21	21-22	21-22	21-22	22-23	22-23	22-23	22-23
61000 Admi											
51110 Sala	ries			93,989	60,198	110,000	55%	145,000		145,000	132%
51115 Vaca	tion/Sick Leave Accru			7,955	1,257	15,000	88	8,500		8,500	57%
51120 Heal	th Insurance Allowanc			16,944	12,334	15,000	82%	20,000		20,000	133%
51130 Reti	rement			11,224	10,054	5,000	201%	15,000		15,000	300%
51131 UI					65	1,000	7%			. 0	0%
51133 Trai	ning Tax				17	500	3%			0	0%
51140 Taxe	s Due			1,567	1,574	1,500	105%	3,000		3,000	200%
51999 Misc	Payroll Exp				1	0	***%			0	0%
52320 Util	ities			320		0	0%	1,700		1,700	****
52322 Tele	phone			3,461	3,187	4,000	80%	4,000		4,000	100%
54411 Repa	ir & Maintenance				345	0	***%			0	0%
54425 Educ	ation & Seminars			2,469	588	4,000	15%	3,000		3,000	75%
54430 Memb	ership/Subscriptions			6,469	7,247	7,000	104%	7,000		7,000	100%
54440 Prin	ting & Publication			1,950	4,290	5,000	86%	4,500		4,500	90%
54441 Meet	ings & Travel			74	635	4,000	16%	2,000		2,000	50%
54521 Supp	lies				399	0	***8	500		500	*****
54527 Posta	age			503	207	1,200	17%	500		500	42%
54528 Offic	ce Machine			933	1,378	2,000	69%	1,500		1,500	75%
54529 Comp	uter Operations			5,337	12,847	7,000	184%	12,000		12,000	171%
54530 Offic	ce Supplies			998	593	1,500	40%	1,000		1,000	67%
54532 Offic	ce Furniture			20,811		0	0%			0	0%
54534 Medio	cal Exams				60	0	***\$			0	0%
55620 Permi	t Fees				400	0	***\$	400		400	*****
56410 Insur	rance			507	1,225	1,000	123%	1,500		1,500	150%

SANTA YNEZ COMMUNITY SERVICES DISTRICT Expenditure Budget Report -- MultiYear Actuals For the Year: 2022 - 2023

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33 Sew	er		Acti	ıals		Current Budget		Prelim. Budget	Budget Changes	Final Budget	% Old Budget
Account	Object	18-19	19-20	20-21	21-22	21-22	21-22		22-23	22-23	22-23
56510 Leg	al Services			31,789				40,000			
56511 Aud	it Contract			6,701	9,500	9,500	100%	9,500		9,500	100%
56512 Con	sultant Fees			27,650		23,500	0%			0	0%
56979 Laf	co Fee					1,500	0%	1,500		1,500	100%
56980 Ban	k Service Charges			1,821	780	1,500	52%			0	0%
56981 Ret	irement Service Fee			1,366	1,344	1,500	90%	1,500		1,500	100%
	Account	t:		244,838	172,221	262,200	66%	283,600	0	283,600	108%
62000 Bui	-									5 000	070
52320 Uti	lities			5,153	4,575	6,000	76%		-		87%
52323 Ala	rm System			481	1,199	1,500	80%	1,500	-	1,500	100%
54411 Rep	air & Maintenance			4,021	4,330	5,000	87%	4,500		4,500	90%
54521 Sup	pplies			1,460	262	1,500	17%	1,000		1,000	67%
56410 Ins	urance			2,130		3,000	0%	2,000		2,000	67%
	Account	t:		13,245	10,366	17,000	61%	14,200	0	14,200	84%
63000 Ope											
51110 Sal	aries			250,302	223,962	250,000	90%	315,000		315,000	126%
51120 Hea	lth Insurance Allowar	nc		72,650	68,477	97,000	71%	76,450		76,450	79%
51121 Hea	lth Insurance				408	C) ***8			. 0	0%
51130 Ret	irement			36,359	30,123	18,000	167%	45,000	:	45,000	250%
51131 UI					569	C) ***8	800		. 800	ነ *****
51132 Dis	ability				113	C) ***8			. 0	0%
51133 Tra	ining Tax				49	() ***8			. 0	0%
51140 Tax	es Due			4,877	4,072	6,000	68%	4,500		4,500	75%
52320 Uti	lities			8,674	11,017	10,000	110%	13,000		13,000	130%
52322 Tel	ephone			9,547	6,734	10,000) 67%	10,000		10,000	100%

SANTA YNEZ COMMUNITY SERVICES DISTRICT Expenditure Budget Report -- MultiYear Actuals For the Year: 2022 - 2023

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55 55,162		Acti	als		Current Budget	å Exp.	Prelim. Budget	Budget Changes	Final Budget	% Old Budget
Account Object	18-19	19-20	20-21				22-23	22-23	22-23	22-23
52324 Dig Alert			665	377	700	54%			800	114%
54411 Repair & Maintenance				1,839	0	***8	6,000	-	6,000	****
54421 Gas, Oil & Fuel			3,476	3,274	4,000	82%	4,000		4,000	100%
54422 Vehicle			2,290	3,158	8,000	39%	5,000		5,000	63%
54425 Education & Seminars			478	437	3,000	15%	4,000		4,000	133%
54430 Membership/Subscriptions			3,176	1,653	6,000	28%	4,000		4,000	67%
54440 Printing & Publication			392	3,647	1,000	365%	4,000		4,000	400%
54441 Meetings & Travel			117	882	3,000	29%	3,000		3,000	100%
54520 Operating Supplies			5,926	3,363	7,000	48%	6,000		6,000	86%
54523 Small Tools & Equipment			2,004	1,822	5,000	36%	5,000		5,000	100%
54527 Postage			1,056	73	1,000	7%	1,000	-	1,000	100%
54528 Office Machine			1,643	287	2,000	14%	2,000		2,000	100%
54529 Computer Operations			1,166	17,097	8,000	214%	10,000		10,000	125%
54530 Office Supplies			1,757	467	1,500	31%	1,500		1,500	100%
54533 Uniforms			1,637	2,070	1,500	138%	2,000		2,000	133%
54534 Medical Exams			185	185	0	****	500		500	*****
55510 Property Tax Fee County o			2,070	2,478	3,000	83%	2,200		2,200	73%
55530 Horizon			2,343		0	0%			0	0%
55620 Permit Fees			936	471	1,500	31%	1,000		1,000	67%
55630 Collection System			8,827	274	6,000	5%	6,000		6,000	100%
55640 Pump Station			6,907	15,505	15,000	103%	15,000		15,000	100%
55650 Lab Testing			4,830	2,817	5,000	56%	5,000		5,000	100%
55720 Solvang WWTP Monthly Char			240,000	200,000	240,000	83%	240,000		240,000	100%
55730 Solvang WWTP Projects			89,236	337,718	0	***	9		0	0%

SANTA YNEZ COMMUNITY SERVICES DISTRICT Expenditure Budget Report -- MultiYear Actuals For the Year: 2022 - 2023

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33 Sewel	,		Act	uals		Current Budget	% Exp.	Prelim. Budget	Budget Changes	Final Budget	% Old Budget
Account Object		18-19	19-20	20-21	21-22	21-22	21-22	22-23	22-23	22-23	22-23
55740 Projects/GIS				6,725							100%
56410 Insurance				26,628	22,163	40,000	55%	30,000		30,000	75%
56510 Legal Service	es			17,242	30,105	20,000	151%	35,000		35,000	175%
56512 Consultant Fe	ees				4,970	C) ***8	45,000		45,000	*****
	Account:			814,121	1,005,156	783,200	128%	912,750	0	912,750	117%
64000 WWTP					12						
51110 Salaries				210,145	147,146	160,000	92%	160,000		160,000	100%
51120 Health Insura	ance Allowanc			55,900	35,224	65,000	54%	25,000		25,000	38%
51130 Retirement				32,918	19,732	7,000	282%	20,000	-	20,000	286%
51131 UI					211	() ***%	500		500	*****
51133 Training Tax					23	() ***ዩ			. 0	90
51140 Taxes Due				4,235	2,685	5,000	54%	2,500		2,500	50%
52322 Telephone				614	585	700	84%	700		700	100%
54411 Repair & Mair	tenance			1,175	7,316	5,000	146%	5,000		5,000	100%
54430 Membership/Su	bscriptions			2,848	3,767	3,000	126%	3,000	-	3,000	100%
54441 Meetings & Tr	cavel				92	() ***ዩ	1,000		1,000	*****
54520 Operating Sup	pplies			70,848	59,573	65,000	92%	65,000		65,000	100%
54533 Uniforms				121	397	500	79%	700		700	140%
54535 Overhead Cont	ribution					15,000	0%	15,000		15,000	100%
54536 Admin Fee						15,000	0%	15,000		15,000	100%
55650 Lab Testing				24,110	21,971	25,000	888	25,000		25,000	100%
56410 Insurance				17,778	17,940	20,000	90%	20,000		20,000	100%
	Account:			420,692	316,662	386,200	82%	358,400	0	358,400	93%
65000 Tribe Collect 51110 Salaries	ion System			26,907	20,636	18,000) 115%	25,000		25,000	139%

SANTA YNEZ COMMUNITY SERVICES DISTRICT Expenditure Budget Report -- MultiYear Actuals Report ID: B240 For the Year: 2022 - 2023

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33 Sewel							Prelim.	Budget	Final	% Old
Account Object	18-19	19-20		21-22	21-22	21-22		22-23	22-23	Budget 22-23
51120 Health Insurance Allowanc			7,356							67%
51130 Retirement			3,496	2,293	4,000	57%	2,000		2,000	50%
51131 UI				23	0	***%	100		100	****\$
51133 Training Tax				1	0	****			0	0%
51140 Taxes Due			510	318	500	64%	700		700	140%
52320 Utilities			4,989	4,214	5,000	84%	5,000		5,000	100%
52322 Telephone				246	0	***\$			0	0%
54411 Repair & Maintenance			5,979	5,853	2,000	293%	6,000		6,000	300%
54421 Gas, Oil & Fuel			190	57	0	***\$	200	-	200	*****
54535 Overhead Contribution					3,000	0%	3,000		3,000	100%
54536 Admin Fee					4,000	0%	3,000		3,000	75%
56410 Insurance			2,382	3,487	3,000	116%	4,000		4,000	133%
Account:			51,809	41,997	44,000	95%	52,000	0	52,000	118%
66000 Street Lights				(artesis)	ASSA MARKETINA	Polision	20 (20-000000)			
52320 Utilities			1,044	975	1,395	70%	2,200		2,200	158%
Account:			1,044	975	1,395	70%	2,200	0	2,200	158%
Fund:			1,545,749	1,547,377	1,493,995	104%	1,623,150	0	1,623,150	109ዩ ዩ
Grand Total:			1,545,749	1,547,377	1,493,995	5	1,623,150	0	1,623,150)

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SANTA YNEZ COMMUNITY SERVICES DISTRICT

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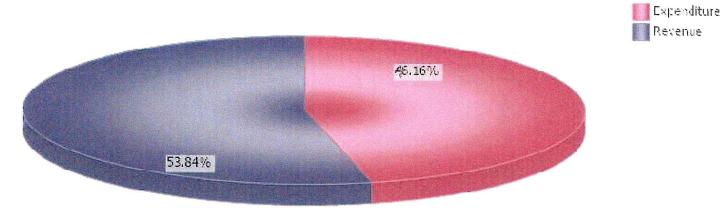
Report ID: B220C

Cash Reserve Worksheet

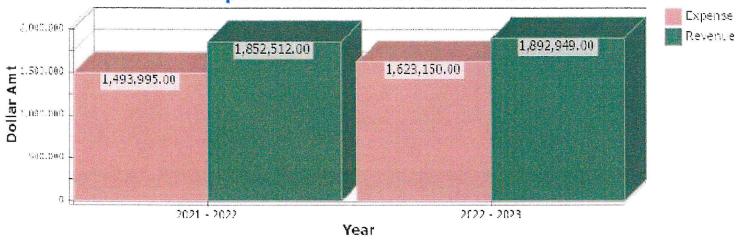
For the Year: 2022 - 2023

Fund	Cash Available	Proposed Revenues	Proposed Expenditures	AP/AR Outstanding	Cash Remaining	% of Exp.
53 Sewer	5,728,917.08	1,892,949.00	1,623,150.00	0.00	5,998,716.08	369.57%
Tota	als 5,728,917.08	1,892,949.00	1,623,150.00	0.00	5,998,716.08	

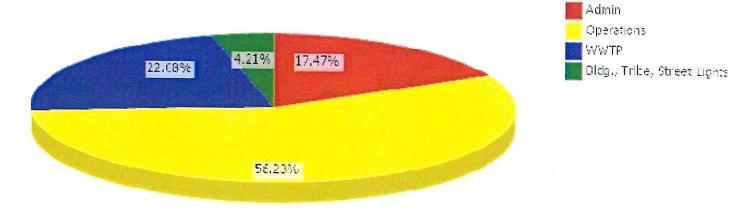
Santa Ynez Community Services District Expenditure/Revenue Comparison For Year 2022 - 2023



Santa Ynez Community Services District Expenditure/Revenue Comparison For Year 2021 - 2023



Santa Ynez Community Services District Expenditure Budget by Account For Year 2022 - 2023



SANTA YNEZ COMN' "'TY SERVICES DISTRICT TEN YEAR CAPITA. PROVEMENT PLAN July 2022

Project Name & Court of the		17.	13/26	4.7	27.75	1997 1997	W/W	17/27	, 129.C	18/08		ž.
SYCSD Projects												
Sewer Main Repair Projects	\$ 570,000	\$85,000	\$85,000	\$50,000	\$50,000	\$50,000	\$50.000	\$50.000	\$50,000	\$50,000	\$50	\$50,000
Force Main Bracing	\$ 200,000	\$200,000							200/201	analona	25	200
Operations Vehicle	\$ 170,000	\$85,000	\$85,000									
Sewer Camera	\$ 50,000	\$50,000										T
Future Expansion - West Side Ext	\$ 3,000,000		\$1,000,000		\$2,000,000							
Hydrojetter	\$ 30,000			\$30,000								T
Manhole Cover Replacements	\$ 50,000	\$50,000										
Solvang WWTP Upgrade	\$ 3,337,350	\$150,000	\$1,500,000	\$1,500,000	\$7,350	\$20,000	\$160,000					
Total SYCSD Projects	\$ 7,407,350	\$ 620,000	\$ 2,670,000	\$ 1,580,000	620,000 \$ 2,670,000 \$ 1,580,000 \$ 2,057,350 \$		70,000 \$ 210,000 \$	\$ 50,000	50,000 \$ 50,000 \$ 50,000	\$ 50,000		50.000
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Solvang WWTP Upgrade subject to change	change											
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